

### **Recent Selected Project Work**

- Metal Strategies acted as the lead buy-side advisor in 2012 and 2013 for the \$1.55 billion acquisition of **Thyssen Krupp Americas** steelmaking assets in Brazil and United States.
- Metal Strategies CEO, Christopher Plummer, has given **over 300 major international steel conference speeches** including recent and near future **keynote speeches** for the **World Recycling Institute** annual conference (“BIR in Miami June 4th – over 2,00 attendees), and others in **Montreal** (keynote speech October 9<sup>th</sup>), **Istanbul Turkey** (keynote speech November 28<sup>th</sup>), and **Milan Italy** (keynote speech November 21<sup>st</sup>)
- Metal Strategies lead the technical and economic feasibility study from 2007 to 2013 for the 7.0 million ton, \$1.8 billion **Essar ESML iron ore mining, processing and pellet operations** in the United States.
- Metal Strategies acted as the lead buy-side advisor in 2014 for the \$2.3 billion acquisition of **Severstal North America** steelmaking and raw materials assets.
- Metal Strategies acted as the lead due diligence advisor in 2014 for the possible \$2.5 billion acquisition of distressed **EBX Corporation** with its **15 million ton MMX iron ore unit, its AUX gold unit , and its super port assets** in Brazil.
- Metal Strategies is leading the technical and economic due diligence advisor for equity backers of the **world’s largest compact titanium mill products operation** to be built in the United States.
- Metal Strategies acted as the lead buy-side advisor in 2014 for the \$0.7 billion acquisition of 2.0 million ton, EAF sheet steel company **Gallatin Steel** in the United States.
- Metal Strategies, on behalf of lenders, is acting as **construction milestone monitor** for the **Essar ESML \$1.8 billion, 7.0 million ton iron ore mining, processing and pellet operation** in the United States (as referenced above).